

**Macquarie University**

**College of Commerce  
Division of Economic and Financial Studies  
Business Department**

**OLBUS800:  
E-COMMERCE**

**Unit Outline**

**Semester Two, 2007**

**Coordinator and Lecturer: Mr. John Edwards**

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# 1.0 WELCOME TO ELECTRONIC COMMERCE!

Electronic Commerce (OLBUS800) is a postgraduate management course offered during Semester Two of the 2007 academic year at Macquarie University: both on-campus and online.

The purpose of Electronic Commerce is for students to acquire the skills necessary to develop and implement strategies for e-commerce opportunities in the organisations in which they work.

General information about the course is provided in this document (Unit Outline); which includes a course schedule, case studies, reading assignments and lecture topics.

## **Why study E-Commerce ?**

E-commerce is revolutionizing the economic, social, political and legal dimensions of all business environments within which companies and managers now operate. This course aims to provide comprehensive framework for understanding these business changes.

Electronic Commerce offers real and abundant opportunities for small, medium and large companies throughout the world, and especially in Australia. These firms use electronic technologies to sell products and services; to stay connected with customers, salespeople, and suppliers; to reduce costs; to speed up business processes; to create more efficient supply chains; to expand their business efficiently; and for many more reasons to numerous to list here.

Although thousands of companies worldwide are already using e-commerce business solutions and getting positive results, it rarely happens easily and never without some degree of planning. That is when strategy counts!

When undertaking a new method or way of doing things, it is always wise to define your strategy first. Each business needs a strategy to determine its intentions within the marketplace.

This course helps you learn to do that. It doesn't matter whether your background is technical or managerial, this course will help you prepare to be an active participant in leading the organisation in which you work into the digital future.

## 2.0 OBJECTIVES

Through a combination of lectures, case study presentations, group discussions, and laboratory sessions, this course provides participants with:

1. Conceptual frameworks for understanding e-commerce as a social & business phenomenon
2. An analytical and strategic approach to the analysis of e-commerce business problems
3. Oral & written communication, interpersonal, project management, research and decision-making skills

Please note: this is not a technical computing-based course. This unit is not meant to train students to be expert in designing and building web sites but rather get a managerial understanding of e-commerce. If anyone is interested in this field, he or she can choose the subject MIST822, Web-Database Engineering, as the next unit to study.

## 3.0 COURSE OVERVIEW

This course is designed for students who are about to graduate into the marketplace, where e-business is conducted. It enables students to see why and how electronic (internet based) technologies can be used to achieve organisational goals and objectives, and to improve their competitive advantage. The course analyses the current trend by many organizations to use Web Sites as part of a rich multi-channel delivery strategy to provide choice and value to the consumer.

### **Weeks One to Twelve:**

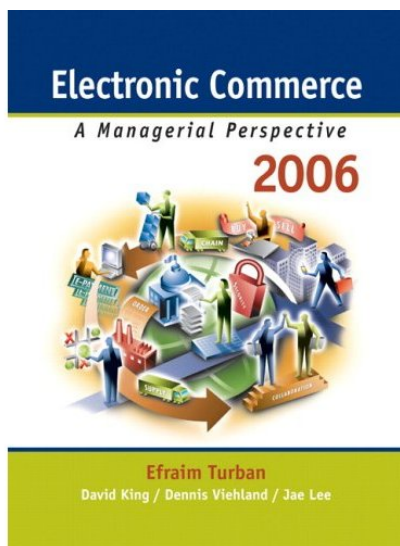
Topics, readings, case studies, assignments and links to lecture notes can be found in the OLBUS800 course schedule by using WebCT.

### **Week Thirteen:**

The Final Exam is being held in Week 13.

Topics, readings, case studies, assignments and links to lecture notes can be found in the OLBUS800 course schedule, on page 16.

## 4.0 TEXTBOOK AND READINGS



E. Turban, D. King, D. Viehland, J. Lee; Electronic Commerce 2006: A Managerial Perspective: Prentice-Hall.

Turban et al. (2006) is the main textbook for this course and is available in the Macquarie University Co-op Bookshop, and Leading Bookshops. Note that earlier editions of Turban et al, have different content and are not acceptable for this subject.

The textbook covers all the essential topics in e-commerce (e.g., business models, formulating e-commerce strategy, how e-commerce delivers value to the business) and several important related topics as well (e.g., mobile computing, support services).

However, lecture and case study materials have been compiled from numerous sources, and attendance at lectures is ESSENTIAL! Students will be expected to keep up to date with current news about e-commerce issues. For example, The Australian and Sydney Morning Herald have a special IT section, every Tuesday.

WebCT: All teaching resources (e.g. lecture notes, case studies, assignment submissions) are available through WebCT / OLBUS800.

## 5.0 SUPPLEMENTARY READINGS

Students are strongly encouraged to read widely in the area and to particularly use the World-Wide Web as a powerful source for research in this subject. Students should be aware that apart from the conventional business, IT and marketing journals, there are new online journals and websites covering the latest developments in electronic marketing and electronic commerce.

Most supplemental readings and background materials will be published on-line, as noted in the course schedule. If there is a need for printed supplemental readings they will be placed on e-reserve in the Library.

Below is a list of e-commerce industry news websites and resources found on the Internet. These have trade press industry articles on many topics:

<a href="http://www.emarketer.com">www.emarketer.com</a>	Internet and market research statistics and reports.
<a href="http://www.iconocast.com">www.iconocast.com</a>	Internet and market research statistics and reports.
<a href="http://www.internetindicators.com">www.internetindicators.com</a>	Internet economy indicators.
<a href="http://www.100hot.com/index">www.100hot.com/index</a>	The 100 most popular websites across many categories
<a href="http://www.hitwise.com.au">www.hitwise.com.au</a>	The most popular Australian websites. Also provides e-commerce analysis.
<a href="http://www.ecommercetimes.com">www.ecommercetimes.com</a>	News regarding e-commerce. Large database of articles.
<a href="http://www.etailersdigest.com">www.etailersdigest.com</a>	Includes how to start an etailing business, business strategies, marketing etc.
<a href="http://www.digitrends.com">www.digitrends.com</a>	Interactive marketing news portal. Short articles covering many topics.
<a href="http://www.StrategyWeek.com">www.StrategyWeek.com</a>	E-business news portal.
<a href="http://www.thestandard.com">www.thestandard.com</a>	E-business news portal.
<a href="http://www.internetnews.com">www.internetnews.com</a>	E-business news portal.
<a href="http://www.australia.internet.com">www.australia.internet.com</a>	Australian e-business news portal
<a href="http://www.internetworld.com">www.internetworld.com</a>	General Internet news portal.
<a href="http://www.techweb.com">www.techweb.com</a>	General Internet news portal
<a href="http://www.zdnet.com">www.zdnet.com</a>	General information portal includes Interactive Week

A list of **Articles** is included below:

**Week 3:**

PricewaterhouseCoopers (2007), "*Retail and Consumer Outlook 2007*", 3<sup>rd</sup> edition, Australia

**Week 4:**

Anonymous (2007) "Brand Building in the Digital Age: A Dizzying Array of Choices"  
Knowledge@Wharton April 11<sup>th</sup>  
2007 <<http://knowledge.wharton.upenn.edu/article.cfm?articleid=1707>

Anonymous (2005), "McDonald's are 'lovin' it" – Preserving the Brand Online", *Strategic Direction*, Vol. 21, No. 6, 21-2

Battelle, John (2005), How Google and its Rivals rewrote the rules of Business and transformed our culture", *The Search*, Nicholas Brealey Publishing

Chadwick, Terry Brainerd (2006), "How Search Engine Marketing Tools Can Work For You, Or Search is Really About Finding", Part 1: *Information Outlook*, Vol. 9, No. 7, Pp. 23-29; Part 2: *Information Outlook*, Vol. 9, No. 10, Pp. 28-36; Part 3: *Information Outlook*, Vol. 9, No. 11, Pp. 23-36

Rowley, Jennifer (2004), "Online Branding", *Online Information Review*, Vol. 28, No 2; 131-138

**Week 5:**

Anonymous (2007), "Social networking Joined-up thinking" The Economist print edition – April 4<sup>th</sup>  
2007<[http://economist.com/business/displaystory.cfm?story\\_id=8960555](http://economist.com/business/displaystory.cfm?story_id=8960555)> Accessed on 21<sup>st</sup> April 2007.

Anonymous (2007), Web 2.0 Finally Grabs the Enterprise, [www.idm.net.com.au](http://www.idm.net.com.au) Accessed on 18 April 2007

Anonymous (2007), Second Life: A fantasy vacation, no packing required; *The Sydney Morning Herald*, 14 May 2007. [www.smh.com.au](http://www.smh.com.au) Accessed on 14 May 2007

Fernando, Angelo (2006), "Social Media Change the Rules", *Communication World*; Vol. 24 No 1, 9-10

Granat, Peter (2006), "Strategy first: How to make Web 2.0 work for you", *Tactics*, (November), 37-38

Hemp, Paul (2006), "Avatar Based Marketing", *Harvard Business Review*, p48-57

McAfee, Andrew P. (2006), "Enterprise 2.0: The Dawn of Emergent Collaboration", *MIT Sloan Management Review*, Spring 2006 Vol.47 No.3, Pp. 21-28

Silverthorne, Sean (2007) "Delivering the Digital Goods:iTunes vs. Peer-to-Peer" Harvard Working Knowledge April 16<sup>th</sup> 2007 <<http://hbswk.hbs.edu/item/5594.html>> Accessed on April 20<sup>th</sup> 2007.

**Week 8:**

McKinsey (2006), Connecting CRM systems for better customer service, *McKinsey IT*.

Rayport, Jeffery F. and Bernard J. Jaworski (2004), "Best Face Forward", *Harvard Business Review*, 82 (12), 47-58

## 6.0 LEARNING APPROACH / FORMAT

The course involves:

- Reading the learning materials (both lecture material and the textbook)
- Class discussions with the Lecturer and other students
- Student discussion and participation , is encouraged and emphasized
- Project work:
  - Hosting a presentation and discussion on a selected case study
  - Developing an E-commerce Strategy Plan
- Completing a Final exam

For this course you should allocate time for:

- Step 1 - reading the textbook and materials as specified in the Course Schedule
- Step 2 - engaging with the learning and reading materials
- Step 3 - working on your case study/discussions questions, when it is scheduled
- Step 4 – Participating in the weekly topic discussions
- Step 5 - working on your E-commerce Strategy Plan
- Step 6 – studying for your Final Exam



## 7.0 E-LEARNING TECHNOLOGIES

### a. WebCT

- WebCT is the main e-learning platform for teaching OLBUS800 E-Commerce. You access WebCT via the Macquarie University website. You need to log in using your student ID and password.
- Communication with students/lecturer is primarily done through WebCT. This includes:
  - Posting messages, both public and private (MAIL)
  - Posting comments/discussion items (DISCUSSION ROOMS)
  - Accessing and printing lecture material (PRINTING OFF NOTES AND POWERPOINTS)
  - Submitting case studies and Assignments (ASSIGNMENTS)
  - Conducting Quizzes and the Final Exam (QUIZ)
  - Accessing Grades and Marks (MY GRADE)

### b. iLectures

- i-Lectures are recordings of “face-to-face” Lectures. You can access these from within WebCT / OLBUS800.
- Every topic will be recorded, so that you can listen to them at a later time, and even download them on your MP3 player or iPod.

### c. Live Classroom

- Live Classroom is a “Live” communication tool that allows students and conveners to communicate via the web using voice and text and also share files and desktops. You will be able to access Live Classroom from within your WebCT unit (OLBUS800) and you will be automatically enrolled in the application.
- You will be notified the days and times we will be using “Live Classroom”.

## 8.0 ASSESSMENT ITEMS

OLBUS800 E-Commerce is assessed by hosting a case study presentation and discussion, regular topic discussion, an E-Commerce Strategy Plan and a Final Examination.

<b>Assessment Activity</b>	<b>Due Date</b>	<b>Marks</b>
Hosting a Case Study Presentation and Discussion	Weekly	10
Regular Topic Discussion	Weekly	20
E-Commerce Strategy plan	12 October 2007	20
Final examination	09 November 2007	50
<b>Total</b>		<b>100</b>

### Hosting a Case Study Presentations and Discussion

In Weeks Two to Twelve, as noted in the course schedule on p13, we will have presentations and discussions of case studies (these are found in the text by Turban et al.). Students must choose one of these cases, to present and lead the discussion, during the semester. For each presentation, your task is to answer the questions that accompany the case. You should undertake additional research from the electronic library databases, and link to conceptual ideas in the relevant text chapter, to fully answer the discussion questions. Also you must undertake some online activity that will stimulate class interaction/ discussion/ etc with the rest of the class.

A copy of the case study presentation must be posted onto WebCT / OLBUS800 / in both the DISCUSSION and ASSIGNMENT area.

The first student who posts a message in the DISCUSSION AREA / MAIN, saying they want to do that case study, will be allocated it.

Assessment: The Presentation and hosting the discussion (10%)

### Regular Topic Discussions

Students are encouraged to participate and contribute to the Discussions topics, other than your own, throughout the whole semester.

Assessment: Discussion throughout the whole course (20%)

### E-Commerce Strategy Plan

An individual assessment, students will be required to develop an electronic commerce plan for an organization.

Assessment: (20%)

### Final Examination

The final exam is held in Week 13: Friday 9 November 2007 from 2.00 pm to 5:10 pm (SYDNEY TIME).

Assessment: (50%)

## 9.0 CASE STUDY PRESENTATION AND DISCUSSION

Senior management confronts a diverse range of strategic issues that are addressed differently compared to conventional business environments. The case studies / discussion questions are designed to complement the lecture material through further exploration of various technological and emerging business and marketing issues.

All presentations and discussions should focus on the current status, debates, and issues related to the topic.

### a. Presentations and Discussion

Students should review the cases and decide which one they would like to host and present on.

The student who first posts a message in the DISCUSSION Area, under MAIN TOPIC, saying they want to do that case study, will be allocated it.

In accordance with the Schedule set out in the Unit Outline, students will post their presentation onto WebCT in the OLBUS800 / DISCUSSION AREA and ASSIGNMENT AREA. Also, students will be expected to facilitate and lead discussion on their particular case – asking and answering questions to the class.

You should undertake additional research from the electronic library databases, and link to conceptual ideas in the relevant text chapters, to fully answer the discussion questions.

This assessment item is worth 10%.

### b. Discussions throughout the whole course

Students are expected to contribute to the discussion area for other student's case study presentation, throughout the whole course. Students who regularly contribute to the discussions will be rewarded; Those who don't, won't be rewarded.

This assessment item is worth 20%.

# 10.0 E-COMMERCE STRATEGY PLAN

## Project Overview

The purpose of the strategy plan project is to give students an opportunity to explore how some of the concepts introduced in Electronic Commerce can be applied in practice. Specifically, students assume the role of a business strategist who has been hired by a new or existing business to write a strategy plan for an e-commerce initiative that the organisation is considering.

As used in this assignment, a strategy plan is an abbreviated business plan, a document that includes sections such as mission statement and goals, business model, competitor analysis, market strategy and risk assessment. Not included in the strategy plan, but usually in a business plan, are sections such as management team, production plans and financial statements.

A fictitious project and company has been created for this assignment and any resemblance to existing firms is coincidental. The general intent of the project must be within the core competencies of the organisation. However, the owners of the companies are open to suggestions from you about the direction the initiative should take. For example: Should the initiative have a broad focus? Or should the site have a specialty and fill a niche market? How should the initiative be branded? All decisions and proposals you make must be justified and/or adequately explained.

The Project is below:

**Aussie Gifts** is sponsored by Koala Souvenirs Ltd, an Australian-owned company that has gift shops in Sydney, Brisbane, and Melbourne. The CEO is Tomas Shen and the main office is in Sydney. Possum Souvenirs Ltd wants to market many of the Australian-made gift items they currently stock in their stores to the world via a new Web site. These include high value items such as Australian wool garments, wood carvings, opal jewellery and art, as well as souvenir items such as flags, pins and key rings. This is a classic case of an existing small business taking their brick-and-mortar business and moving it on-line. The biggest challenge facing the owners of Aussie Gifts is how to migrate to a bricks-and-clicks business, including the issues of marketing, branding, fulfillment and logistics, payment systems, security, and customer service and support.

## Recommended Structure:

**Executive summary:** A one-page summary (Key Findings) of the plan.

The executive summary should leave the reader feeling informed about what is inside and encouraged to read on.

## **Introduction**

## **Background**

**Business description:** The business description, sometimes called the business concept, is the most important part of your strategy plan because it sells your idea to your client.

## **Analysis:**

- Market Analysis
- Industry Analysis
- Competitor analysis
- Marketing Analysis

**Research:**

- Key Primary and Secondary Research

**Strategy (Plan):**

- This includes the mission statement, strategy objectives, a brief description of products and services and/or critical success factors required to make this business a success.
- Business (online) model: current and in the future
- Key E-commerce Areas:
  - *Security,*
  - *Payment systems,*
  - *Order fulfilment,*
  - *e-CRM (Customer Service and Support)*

**Recommendations:**

- You should make explicit recommendations about what the owners should do next, based on the analysis and strategy presented in the plan.

**Conclusion****Plan Requirements**

The strategy plan is to be printed on A4 paper using a Times Roman, 10-point font with 2.5 cm margins and 1.5 line spacing. Colour can be used but no extra credit will be given for this. The plan is to be stapled in the upper left-hand corner with the materials in the order listed above.

**Timing and Handing in of reports:**

An electronic copy of the plan is due no later than **6PM on 12 October 2007**.

It is to be posted onto WebCT / OLBUS800 / ASSIGNMENTS

Late assignments will be assessed two late marks for each 24-hour period the assignment is submitted after the due date.

No. of pages: 20 pages (max.) plus the Appendix

In format, presentation and content, the plan should look like a professional plan.

Student Names and ID numbers and the words BUS800 Electronic Commerce Plan must appear on the cover page.

The usual rules about plagiarism and group work apply to this assignment. Briefly, you may not copy from other students and if you include material from other work it is absolutely imperative that you give due acknowledgment. The penalty for plagiarism is loss of partial or all marks on this assignment for all students involved.

This assessment item is worth 20 marks.

## 11.0 FINAL EXAMINATION

The final exam will be conducted on-line. It is a closed book exam.

The final exam is held in Week 13: Friday 9 November 2007 from 2.00pm to 5.10pm (SYDNEY TIME).

Details of the exam will be communicated to students in Week 10.

This assessment item is worth 50 marks.

### YOU MUST PASS THE EXAM TO PASS THE COURSE.

All enquiries and other matters concerning any assessment items should be addressed to your Lecturer; Mr. John Edwards.

### Grade Definitions

HD	High Distinction 85-100%	<i>Denotes performance which meets all unit objectives in such an exceptional way and with such marked excellence that it deserves the highest level of recognition.</i>
D	Distinction 75-84%	<i>Denotes performance which clearly deserves a very high level of recognition as an excellent achievement in the unit.</i>
Cr	Credit 65-74%	<i>Denotes performance which is substantially better than would normally be expected of competent students in the unit.</i>
P	Pass 50-64%	<i>Denotes performance which satisfies unit objectives.</i>
PC	Pass Conceded 45-49%	<i>Denotes performance which meets unit objectives only marginally.</i>
F	Fail 0-44%	<i>Denotes that a candidate has failed to complete a unit Satisfactorily</i>
FA	Fail Absent 0-44%	<i>Denotes that a candidate has failed to complete a unit satisfactorily and was absent from a compulsory final examination</i>
W	Withdrawn	<i>No grade as student withdrew with permission prior to final Examination</i>
I	Incomplete	<i>Incomplete Grade yet to be determined as all assessment tasks have not yet been completed</i>
IS	Incomplete Supplementary	<i>Supplementary examination approved and yet to be Completed.</i>

## 12.0 COURSE SCHEDULE

Week	LECTURE TOPIC	CASE STUDIES	READINGS
Week 1	<b>Introduction to E-Commerce</b>	Nil	Turban Ch. 1
Week 2	<b>E-Marketplaces</b>	Wal-Mart leads RFID Adoption p77	Turban Ch. 2
Week 3	<b>Internet Consumer Retailing</b> • Retailing in E-Commerce: Products and Services	Case 3.1 Lands' End p89	Turban Ch. 3
Week 4	<b>Internet Consumer Retailing</b> • Consumer Behaviour, Market Research and Advertising	Case 4.2 Doubleclick p165/6 Case 4.3 Fijitsu p179	Turban Ch. 4
Week 5	<b>Building Communities and Relationship Marketing Online</b> • Web 2.0 / User-Generated Content sites / Social Media • Online Content (Blogs, Wikis, RSS) • Marketing in Virtual Worlds	Blogs and Wikis (Lecturer) Second Life (Lecturer)	To be provided by the Lecturer
Week 6	<b>E-Commerce Security</b>	Case 11.1 PC Hackers p467 Case 11.2 The Eyes have it p474	Turban Ch. 11
Week 7	<b>Electronic Payment Systems</b>	Case 12.2 HK Octopus Card p505 Case 12.3 Stored-Value Cards p509	Turban Ch. 12
w/c 16 Sept	NO CLASS		
w/c 23 Sept	NO CLASS		
Week 8	<b>Order Fulfillment and e-CRM</b>	Case 13.3 Kozmo p543 Case 13.5 e-CRM p551	Turban Ch.13
Week 9	<b>B2B E-Commerce – Part One</b> • Private B2B E-Marketplaces  • Public B2B Exchanges  <i>E-COMMERCE STRATEGY PLAN IS DUE ON FRIDAY 12 OCTOBER AT 6PM</i>	Case 5.3 Goodrich p206  Case 6.2 Covisint p249	Turban Ch. 5  Turban Ch. 6
Week 10	<b>B2B E-Commerce – Part Two</b> E-Supply Chains, Collaborative Commerce, Intrabusiness EC, and Corporate Portals  <i>EXAM BRIEFING</i>	Case 7.2 Corning p287 Case 7.3 Lowe and Partners p288	Turban Ch. 7
Week 11	<b>Mobile Commerce and Pervasive Computing</b>	Case 9.1 i-Mode p394 Case 9.3 Wi-Fi p414	Turban Ch 9
Week 12	<b>E-Auctions</b>	Case 10.1 STE p429 Case 10.2 Wine Grape p446	Turban Ch. 10
<b>Week 13 9 Nov</b>	<b>3 HOUR FINAL EXAM: 2:00PM-5.10PM</b>		

## 13.0 COURSE SCHEDULE OF ALL ACTIVITIES

	<b><u>Week 1</u></b>	<b><u>Course overview</u></b> <b><u>Introduction to e-commerce</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 1</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Select a case study	Students will need to select a case study to host and present on.
	<b><u>Week 2</u></b>	<b><u>e-Marketplaces</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 2</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case study for class discussion.	<ul style="list-style-type: none"> <li>• Wal-Mart leads RFID Adoption p77</li> </ul>
	<b><u>Week 3</u></b>	<b><u>Retailing in E-Commerce: Products and Services</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 3</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case study for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Case 3.1 Lands' End p89</li> </ul>
	<b><u>Week 4</u></b>	<b><u>Consumer Behaviour, Market Research and Advertising</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 4</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case studies for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Case 4.2 Doubleclick p165/6</li> <li>• Case 4.3 Fijitsu p179</li> </ul>



	<b><u>Week 5</u></b>	<b><u>Building Communities and Relationship Marketing Online</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Provided by the Lecturer. Posted on Web CT</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case studies for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Blogs and Wikis</li> <li>• Second Life (Lecturer)</li> </ul>
	<b><u>Week 6</u></b>	<b><u>E-Commerce Security</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 11</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case studies for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Case 11.1 Are Hackers using your PC? p467</li> <li>• Case 11.2 The Eyes Have it p474</li> </ul>
	<b><u>Week 7</u></b>	<b><u>Electronic Payment Systems</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 12</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case studies for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Case 12.2 Hong Kong's Octopus Card: p505</li> <li>• Case 12.3 Stored Value Cards: p509</li> </ul>

	<b><u>Week 8</u></b>	<b><u>Order Fulfillment and e-CRM</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 13</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case studies for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Case 13.3 Kosmo.com: p543</li> <li>• Case 13.5 eCRM: p551</li> </ul>
	<b><u>Week 9</u></b>	<b><u>B2B models: Part One</u></b> <b><u>Private and Public E-Markets</u></b>
Step 1	Do the reading	Turban Ch. 5 and 6
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case studies for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Case 5.3 Goodrich p206</li> <li>• Case 6.2 Covisint p249</li> </ul>
Step 4	E-Commerce Strategy Plan	Due on Friday 12 October 2007 at 6PM
	<b><u>Week 10</u></b>	<b><u>B2B models: Part Two</u></b> <b><u>E-Supply Chains, Collo</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 7</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case studies for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Case 7.2 Corning p287</li> <li>• Case 7.3 Lowe and Partners p288</li> </ul>
Step 4	Final Exam Briefing	

	<b><u>Week 11</u></b>	<b><u>Mobile Commerce and Pervasive Computing</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 9</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case studies for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Case 9.1 iMode p394</li> <li>• Case 9.3 Wi-Fi p414</li> </ul>
	<b><u>Week 12</u></b>	<b><u>E-Auctions</u></b>
Step 1	Do the reading	<ul style="list-style-type: none"> <li>• Turban Ch. 10</li> </ul>
Step 2	Study the learning material	Work through the learning material and iLectures posted on WebCT
Step 3	Read and answer the case studies for class discussion.	<p>Case Study Presentation and Discussion:</p> <ul style="list-style-type: none"> <li>• Case 10.1 STE p429</li> <li>• Case 10.2 Online Wine Grape p446</li> </ul>
Step 4	Study the learning materials	Work through the learning materials in preparation for the Final Exam
	<b><u>Week 13</u></b> <b>Friday 9 November 2007</b>	<b><u>FINAL EXAM : 2:00 PM–5.10 PM</u></b>

## 14.0 COURSE TEAM AND CONTACT DETAILS



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John has worked in marketing and business development roles with skills and experience in the financial services sector, the food and beverage industries and government. John's marketing career commenced at Kellogg's in the 1980's and he has worked for, and consulted to, blue chip companies such as Citibank, Westpac Banking Corporation, Advance Bank, United Distillers, Carlton Wines and Spirits, Employment National and Attaché Software.

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## 15.0 PLAGIARISM POLICY

It is important for students to read and understand the University's Plagiarism Policy. This can be accessed on the Macquarie University Website <http://www.student.mq.edu.au/plagiarism>

### What is Plagiarism?

The Academic Senate in June 2001 approved policies and procedures to ensure that the University takes a consistent and equitable approach to plagiarism. The Senate adopted the following definition of plagiarism.

**Definition:** Plagiarism involves using the work of another person and presenting it as one's own. Any of the following acts constitutes plagiarism unless the source of each quotation or piece of borrowed material is clearly acknowledged.

- a) copying out part(s) of any document or audio-visual material (including computer based material);
- b) using or extracting another person's concepts, experimental results, or conclusions;
- c) summarising another person's work;
- d) in an assignment where there was collaborative preparatory work, submitting substantially the same final version of any material as another student.

Encouraging or assisting another person to commit plagiarism is a form of improper collusion and may attract the same penalties which apply to plagiarism.

Opportunities and temptations for plagiarism have increased with the spread of internet access. Plagiarism is a serious threat to the teaching and accreditation process, and seriously undermines the collegial and ethical principles which underpin the work of a University.

### 2) The Dangers of Plagiarism and How to Avoid it

The integrity of learning and scholarship depends on a code of conduct governing good practise and acceptable academic behaviour. One of the most important elements of good practise involves acknowledging carefully the people whose ideas we have used, borrowed, or developed. All students and scholars are bound by these rules because all scholarly work depends in one way or another on the work of others.

Therefore, there is nothing wrong in a student using the work of others as a basis for their own work, nor is it evidence of inadequacy on the student's part, provided they do not attempt to pass off someone else's work as their own.

To maintain good academic practice, so that a student may be given credit for their own efforts, and so that their own contribution can be properly appreciated and evaluated, they should acknowledge their sources and they should ALWAYS:

- i) state clearly in the appropriate form where they found the material on which they have based their work, using the system of reference specified by the Division in which their assignment was set;
- ii) acknowledge the people whose concepts, experiments, or results they have extracted, developed, or summarised, even if they put these ideas into their own words;
- iii) avoid excessive copying of passages by another author, even where the source is acknowledged. Find another form of words to show that the student has thought about the material and understood it, but stating clearly where they found the ideas.

If a student uses the work of another person without clearly stating or acknowledging their source, the result is falsely claiming that material as their own work and committing an act of PLAGIARISM. This is a very serious violation of good practice and an offence for which a student will be penalised.

**A STUDENT WILL BE GUILTY OF PLAGIARISM** if they do any of the following in an assignment, or in any piece of work which is to be assessed, without clearly acknowledging their source(s) for each quotation or piece of borrowed material:

- a) copy out part(s) of any document or audio-visual material, including computer-based material;
- b) use or extract someone else's concepts or experimental results or conclusions, even if they put them in your words;
- c) copy out or take ideas from the work of another student, even if they put the borrowed material in their own words;
- d) submit substantially the same final version of any material as a fellow student. On occasions, a student may be encouraged to prepare their work with someone else, but the final form of the assignment must be their own independent endeavour.

### **3) Examples**

The following are examples of plagiarism, scaled from the mildest to most serious offences, which may be collectively known as "The Plagiarism Continuum" (Walker, J. (1998) "Student Plagiarism in Universities: What Are We Doing About it?" Higher Education Research and Development, 17, 1, 89-105)

"Sham paraphrasing": Material copied verbatim from text and source acknowledged but represented as paraphrased.

"Illicit paraphrasing": Material paraphrased from text without acknowledgement of source.

"Other plagiarism": Material copied from another student's assignment with the knowledge of the other student.

"Verbatim copying": Material copied verbatim from text without acknowledgement of the source.

"Self-plagiarism" or "recycling": Same assignment submitted more than once for different courses.

"Ghostwriting": Assignment written by a third party and represented by student as own work.

"Purloining": Assignment copied from another student's assignment or other person's paper without the person's knowledge.

### **4) Procedures that will be followed in cases of suspected plagiarism**

It is recognised that different kinds of plagiarism take place and require different approaches and procedures. However it is in the interests of natural justice for all parties to have a consistent set of procedures and penalties. The Academic Senate has approved the following procedures to be followed in cases of suspected plagiarism.

The level of intent to deceive and the extent of the plagiarism should be the principal criteria for determining penalties. For example, a deliberate intention to deceive and gain unwarranted advantage will attract severe penalties, as will copying essays and assignments in whole from other students or other sources.

The staff member who suspects an instance of plagiarism will report the situation to the convenor of the unit involved, or to the Head of Department (if the staff member in question is the convenor), or to any other person designated by the Head of Division as appropriate. After discussion, if the Chair agrees that the case warrants more than a warning, the student will be informed in writing of the nature of the complaint and given an opportunity to respond in writing. If the response indicates that there is a case to answer, it will be referred in writing to the Head of Division with a recommendation about a penalty.

The Head of Division may then call for further discussion, or sign off on the recommended penalty. This should be in writing.

Where the Head of Division feels the case is particularly serious or requires further investigation, the case may be referred to the Vice-Chancellor via the Registrar and Vice-Principal. The Vice-Chancellor may refer the case to the University Discipline Committee.

Under all circumstances where the Head of Division finds that plagiarism has occurred, a form (see below) will be added to the student's file. The student will be given the opportunity to add a comment to the record and will be asked to sign the form. A copy of the form will also be given to the student.

**STUDENT RECORD OF PLAGIARISM**

Student Name:

Student Number:

Division of Enrolment:

Unit of Study:

Unit Chair:

Year and Semester of Offering:

Task Involved:

Proportion of value of unit assessment (%):

This student has been found to have committed plagiarism under the following circumstances:

.....  
.....  
.....

Were other students involved? Give details:

.....  
.....  
.....

The offence was deemed to be: Minor Moderate Severe

The student was counselled : Yes No

The student admits plagiarism was deliberate: Yes No

The following penalties were applied:

.....  
.....  
.....

Signed: Student:

The student has received a copy of this form : Yes No

**5) Penalties**

Offences of plagiarism will attract penalties which may vary from counselling and a warning, the deduction of all marks for the assignment, to failure in the unit and reference to the University Discipline Committee. The penalty will depend upon the extent of the plagiarism, whether it is a first or repeated offence, whether there is evidence of deliberate deceit and whether advantage has been taken of another student.